Course Syllabus and Policy Requirement Statement

In order to access your course materials, you must agree to the following, by clicking the "Mark Reviewed" button below.

By checking the "Mark Reviewed" link below, you are indicating the following:

- You have read, understood, and will comply with the policies and procedures listed in the class syllabus, and that you have acquired the required textbook(s).
- You have read, understood, and will comply with class policies and procedures as specified in the online Student Handbook.
- You have read, understood, and will comply with computer and software requirements as specified with Browser Test.
- You have familiarize yourself with how to access course content in Blackboard using the Student Quick Reference Guide or CSS Student Orientation Course.

ISSA 3320 Intelligence And Democracy

Course Description/Overview

This course will examine the conduct of intelligence activities by democratic states, focusing on the inherent conflict between the secret nature of intelligence and "open societies". The course will address issues related to intelligence oversight, accountability, the challenges of secrecy in an open society, the need to know and the influence of the media, the issue of targeted killings, and ethical and moral questions about civil liberties and fundamental values. Moreover, the course will discuss and debate whether the "Global War on Terrorism" or a crisis/war situation necessitates a change in the balance between secrecy and democracy.

This course is an examination of national security issues and intelligence requirements facing the United States, and the reading load is necessarily intensive. The course is designed to be highly interactive, to value your experiences and your well-thought-out positions and opinions; and to allow you to express your intellect as an active participant and contributor towards the national dialogue and debate on hot topics of the day.

Course Objectives/Learning Outcomes

Objectives:
1. Explore the relationship between effective oversight and intelligence operations. Improve your understanding of the balance between national security and civil liberties.
2. Explore the impact and difference of oversight in several other democracies, including emerging democracies.
3. Provide opportunities to discuss and debate effective oversight measures.

Learning Outcomes:

As a result of completing this course, the student will be able to:

1. Comprehend the functions, structures, and origins of the US Intelligence enterprise and how it contributes to the policymaking process.
2. Comprehend the importance of intelligence oversight policy and impact upon intelligence operations.
3. Demonstrate a working knowledge of the security challenges facing the United States as well as new and emerging democracies.
4. Examine critically the inherent conflict between the secret nature of intelligence and "open societies."
5. Comprehend the complex nature of intelligence as it interfaces within a democracy – and the development of this policy interface that helps define threats to the national security of democratic systems.
6. Comprehend the complexities of intelligence accountability, oversight, and reform requirements.
7. Comprehend how the media and informal networks (think tanks and the like) and external actors seeking access and influence over national security policy decisions influence the congressional agenda and policy maker.
8. Evaluate critically the impact of counterterrorism programs on democratic institutions and societal values.

Required Texts:

Russell A. Miller, editor, US National Security, Intelligence, and Democracy: From the Church Committee to the War on Terror (Routledge, Taylor, Francis Group, 2008). (Available on Kindle)


The following texts are available on the web, provide excellent background and will be used for several classes. Please refer to them prior to all our classes regarding the US Intelligence Community and Oversight.
Eric Rosenbach, Confrontation or Collaboration? Congress and the Intelligence Community, Harvard University: Belfer Center, JFK School of Government (July 2009). Access through Table of Contents on website:  
http://belfercenter.ksg.harvard.edu/publication/19201/confrontation_or_collaboration_congress_and_the_intelligence_community.html


**Recommended Readings:** A note about recommend readings. The recommended readings are by definition not required, but are valuable for providing additional insights into the course topics. You may find them of value to have in hand for future courses, as reference/research materials.

**On-line Intelligence Resources**

(1) **The Literature of Intelligence**: A Bibliography of Materials, with Essays, Reviews, and Comments, compiled by J. Ransom Clark of Muskingum College, is an exhaustive online compendium of intelligence literature divided by author and topic.

(2) The CIA's **Center for the Study of Intelligence** publishes unclassified articles and conference proceedings.

(3) **The Federation of American Scientists** and the National Security Archive also maintain useful web sites on intelligence topics.

(4) Two useful intelligence journals are Intelligence and National Strategy and the International Journal of Intelligence and Counterintelligence.


**Daily Knowledge Vitamins – Staying current and Informed About the World You Live in**


Grading Policies

Grades will be based on an ability to organize the material, integrate relevant concepts and theories, and present them in appropriate forms.

A Note on Grades: ISSA 3320 is a colloquium (meaning a group discussion, from the Latin Colloqui – to talk together, to have a conversation). As such, weekly participation in the discussion threads is expected and forms part of the grade.

<table>
<thead>
<tr>
<th>Assignment</th>
<th>Percent of Grade</th>
<th>Due</th>
<th>Note</th>
</tr>
</thead>
<tbody>
<tr>
<td>Engaged participation (Discussion)</td>
<td>30%</td>
<td>Weekly with two exceptions (see notes)</td>
<td><strong>Primary</strong> robust postings are due no later than 11:59 p.m. Central Time on Mondays, prior to class Tuesday afternoon. <strong>Responses</strong> are due no later than 11:59 p.m. Central Time on Fridays. There are no discussion questions for weeks with the mid-term (week four) and final essay-exam (week eight).</td>
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<tr>
<td>Midterm Issues Paper</td>
<td>30%</td>
<td>Sunday at the end of week four</td>
<td>The mid-term assignment consists of a 5-7 page essay. Students may choose one of several topics. The essay must be submitted no later than 11:59 p.m. Central Time on Sunday of Lesson four. This essay will be read and discussed in class. Early submissions are appreciated.</td>
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<tr>
<td>Final Essay</td>
<td>40%</td>
<td>Wednesday at</td>
<td>The final-essay exam</td>
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the end of week eight consists of a 10-12 page essay. Students may choose one of several topics that will be posted the Monday of week six. The final essay-exam must be submitted no later than 11:59 p.m. Central Time on Wednesday of lesson eight. Early submissions are appreciated.

**Student Assignments:** Each student must participate in weekly discussions, produce a Mid-Term essay, and write one Final Essay-Exam.

Angelo State University employs a letter grade system. Grades in this course are determined on a percentage scale:

- **A** = 90 – 100 %
- **B** = 80 – 89 %
- **C** = 70 – 79 %
- **D** = 60 – 69 %
- **F** = 59 % and below.

**Course Organization:**

**Lesson 1: Functions, Structure, and Origins of the Intelligence Community**

**Week 1 (Tuesday) - "How to Write a Paper", (Thursday) Grammarly.**

Start the Classroom and on line discussion on Tuesday Week 2. Read all required reading, submit your main post prior to class, and bring a printed copy to class for discussion in class on Tuesday or Thursday afternoon. Have your one reply posted no later than 11:59 PM Friday of the week due. The Grammarly assignment must be submitted and graded prior to gaining access to Lesson 1. Please submit via blackboard.

**Learning Outcomes:**

1. Describe the agencies comprising the Intelligence Community (IC).
2. Describe two key functions of the intelligence enterprise – Collection and Analysis, and how they interact between the intelligence process and policy.
3. Comprehend how the IC has changed since 9/11.
4. Understand why we have 16 intelligence agencies in U.S. Intelligence Community.
Lesson 2: Controlling Intelligence and Executive Power: Issues for Democratic Governance

Learning Outcomes:

1. Demonstrate a working knowledge of the contemporary issues challenging national security, intelligence, and democracy.
2. Comprehend the purpose of the Church Committee investigations.
3. Describe why the Church committee met opposition among its congressional colleagues.
4. Describe why and how democratic control of intelligence is a challenge for democracies.

Required Readings:

Russell A. Miller, US National Security, Intelligence and Democracy: From the Church Committee to the War on Terror Introduction. pp.1-9, and Ch 1-3.


Lesson 3: Targeted Killings and US National Security Interests

Learning Outcomes:

1. Comprehend the intelligence – democracy conflict with unmanned-drone targeted killings.
2. Comprehend the impact of cyber threats on national security and its terrorism implications.
3. Comprehend the National Security challenges facing the US as related to the war against terrorism.

Required Readings:


General Keith Alexander, Director of NSA. Speaker Series American Enterprise Institute; "Cybersecurity Threats to the U.S." Washington DC, C-SPAN, 9 July 2012 Video 59:00.


Global Governance 2025: At A Critical Juncture. Institute for Security Studies (ISS) and National Intelligence Council (NIC) 2010-08, September 2010.


Carol Williams, "Al-Awlaki death rekindles legal debate on targeting Americans," LA Times.


PODCAST: Podcast of 1/27/11 discussion on "the legal limits and policy considerations of unmanned aerial vehicles in the War on Terror" by Mr. Ben Wizner, Litigation Director, National Security Project, American Civil Liberties Union and Prof. Michael W. Lewis, Ohio Northern University Pettit College of Law, sponsored by The Federalist Society. Podcast is 46 minutes long.

Lesson 4: The Influence of Media

Learning Outcomes:

1. Comprehend the influence of media on national security and public opinion.
2. Comprehend the challenges of protecting secrets and the need-to-know policy.
3. Comprehend how social media influences national security policy, intelligence, and citizens.
4. Describe the role of media on new and emerging democracies.

Required Readings:


Bill Keller, (NYTimes) and Baquet, Dean (LA Times), "When Do We Publish A Secret," NY Times, July 1, 2006.


WIKILEAKS

David Leigh, "How 250,000 State Department Embassy Cables Were Leaked," The Guardian.


Recommended Readings:


Bryson Calame, (NYT Ombudsman), "Behind the Eavesdropping, A Loud Silence", NYT, January 1, 2006. (also follow links in this article to statements by Bill Keller, Executive Editor of the Times).


Mid-term Essay:

- The paper must be at least 5 but not more than 7 full pages in length. Deductions will occur for papers outside of this requirement
- The paper must have a title page that includes the title, course name and number, instructor's name, author's name, and date
- Titles should include the main idea of the paper, not just a generic name such as "Research Paper" or "Paper 1"
- Use standard 1 inch margins on all sides
- Use 12 point Arial or Times New Roman font
- Use standard double-spacing
- Use left-aligned or full-aligned text
- When citing a quote of more than four lines or 40 words, you must use the proper format outlined in your APA or Chicago Manual.
- All in-line parenthetical citations and reference list entries must be in proper APA or Chicago format
- Double-check all citations and references, making sure that they are properly formatted and that anything that is cited in the text of your paper has a properly styled reference in the reference list and vice-versa.
Lesson 5: Intelligence and Democracy: Oversight and Accountability

Learning Outcomes:

1. Understand the role of intelligence oversight and accountability responsibilities.
2. Describe how intelligence accountability has changed in a Post 9/11 world as compared to the Cold War period.
3. Critically assess and discuss the Church Committee findings.

Required Reading:


Russell A. Miller, Ch.4, pp.37-53.

Recommended Readings:

Amy Zegart, "The Roots of Weak Intelligence Oversight," Hoover Institute.

"Church Committee Reports," Assassination Archives and Research Center.

Frederick Schwarz, "The Church Committee and a new era of intelligence oversight," Intelligence and National Security, Vol. 22, Number 2, April 2007.

"Intelligence Oversight: Is Congress the Problem?" PBS News Hour, August 3, 2010.


Lesson 6: Terrorism and the Threat To Democracies: Oversight of Covert Operations

Learning Outcomes:

1. Comprehend the intelligence and national security policy challenges facing America today as presented by the global terrorist threat.
2. Demonstrate how and why covert operations are effective in fighting the terrorist threats.
3. Describe the role of intelligence and national security policy on the war on terror and why the PATRIOT ACT is an important part of national strategy for combating the war on terror.
4. Evaluate how the death of Bin Laden changes the national security and intelligence nexus.
5. Comprehend how a democracy can fight terrorism without compromising democratic principles.

Required Readings:


Recommended Readings:


Lesson 7: Intelligence and Democracy: Learning From History

Learning Outcomes:

1. Describe an analytic framework for intelligence structure and oversight in new and emerging democracies.
2. Describe the necessary intelligence transformation that must take place for a non-democratic state transitioning to a democracy.
3. Understand the critical democratic components that allow an open society to have successful intelligence organizations.

Required Readings:


Hans Born, "Towards Effective Democratic Oversight of Intelligence Services: Lessons Learned from Comparing national Practices."


Lesson 8: Domestic Intelligence and the Clash of Civil Liberties

Learning Outcomes:

1. Comprehend how domestic intelligence agencies threaten civil liberties in a democratic state.
2. Describe and define the "wall" between law enforcement and intelligence agencies.
3. Comprehend why the Intelligence Community reorganized after 911.
4. Comprehend the debate for intelligence reform, oversight, and accountability.
5. Understand civil liberties and accountability abroad during wartime.

Required Readings:

- Russell A. Miller, Part I, pp. 2-57.
- "Does the US Need A Domestic Intelligence Agency?" Council on Foreign Relations, November 17.


Recommended Reading:

Fredrik Hitz, "Unleashing the Rogue Elephant: September 11 and Letting the CIA Be the CIA"

Kate Martin, "Intelligence, Terrorism, and Civil Liberties," Human Rights: Journal of the Section of Individual Rights and Responsibilities, Winter 2002, Vol 29:1


Berman, Jerry and Flint, Lara, "Intelligence Oversight and Control for the Challenge of Terrorism."

The Ghost of Abu Ghraib HBO documentary. Video is 89:00 minutes:


Mike McConnell , "Overhauling Intelligence" Foreign Affairs , July/August 2007.

Summary of Intelligence Reform and Terrorism Prevention Act of 2004, United States Senate Committee on Governmental Affairs, December 6, 2004.


Joshua Rovner, Faulty Intelligence, Foreign Policy, June 22, 2011.
Primary "Reform" documents or events following 9/11 (this is the tip of the iceberg)

Michael Warner and J. Kenneth McDonald, U.S. Intelligence Community Reform Studies Since 1947, April 2005, Center or Intelligence Studies.

Alex Kingsberry, Obama Slams Failed Intelligence, Calls for Reform, U.S. News and World Report, January 5, 2010.

Final Essay:

- The paper must be at least 10 but not more than 12 full pages in length. Deductions will occur for papers outside of this requirement
- The paper must have a title page that includes the title, course name and number, instructor's name, author's name, and date
- Titles should include the main idea of the paper, not just a generic name such as "Research Paper" or "Paper 1"
- Use standard 1 inch margins on all sides
- Use 12 point Arial or Times New Roman font
- Use standard double-spacing
- Use left-aligned or full-aligned text
- When citing a quote of more than four lines or 40 words, you must use the proper format outlined in your APA or Chicago Manual.
- All in-line parenthetical citations and reference list entries must be in proper APA or Chicago format
- Double-check all citations and references, making sure that they are properly formatted and that anything that is cited in the text of your paper has a properly styled reference in the reference list and vice-versa.
- Avoid the use of "I", "we" "he" or "our" - opt instead to use terms such as "the author." Your research paper is about a topic and IS NOT ABOUT YOU or your unsupported opinion. Writing the paper in the "third person" shows that you have taken a step back from the material and are writing objectively.

Communication

Office Hours/Contacting the Instructor

See the Instructor Information section for contact information.

University Policies
**Academic Integrity** Angelo State University expects its students to maintain complete honesty and integrity in their academic pursuits. Students are responsible for understanding and complying with the university [Academic Honor Code](#) and the [ASU Student Handbook](#).

**Accommodations for Disability**
ASU is committed to the principle that no qualified individual with a disability shall, on the basis of disability, be excluded from participation in or be denied the benefits of the services, programs or activities of the university, or be subjected to discrimination by the university, as provided by the Americans with Disabilities Act of 1990 (ADA), the Americans with Disabilities Act Amendments of 2008 (ADAAA), and subsequent legislation.

Student Affairs is the designated campus department charged with the responsibility of reviewing and authorizing requests for reasonable accommodations based on a disability, and it is the student's responsibility to initiate such a request by emailing studentservices@angelo.edu, or by contacting:

Office of Student Affairs  
University Center, Suite 112  
325-942-2047 Office  
325-942-2211 FAX

**Student absence for religious holidays**
A student who intends to observe a religious holy day should make that intention known in writing to the instructor prior to the absence. A student who is absent from classes for the observance of a religious holy day shall be allowed to take an examination or complete an assignment scheduled for that day within a reasonable time after the absence.