Course Information

Course Description

This course is a survey of research, theories, and practices of Industrial/Organizational psychology. Many topics important to I/O psychology will be covered, including personnel selection, criteria development, testing, motivation, job satisfaction, and leadership. Students are expected to read the material on time, to participate in assigned exercises, and to be involved in class discussions.

Course Credits

3

Prerequisite and Co-requisite Courses

Introduction to Psychology (PSY 2301)

Prerequisite Skills

Accessing Internet websites, using ASU Library resources, and proficiency with Microsoft Word and/or PowerPoint are expectations of completing Psychology of Leadership successfully.

Program Outcomes

Upon completion of the program of study for the BA/BS in Psychology, the graduate will be prepared to:

Access and Use Knowledge from Psychology Courses
Communicate in a Professional Manner
Think Scientifically and Integratively

Student Learning Outcomes

<table>
<thead>
<tr>
<th>Student Learning Outcome</th>
<th>Assignment(s) or activity(ies) validating outcome achievement</th>
<th>Mapping to Program Outcomes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Know and understand the main theories and concepts of I/O psychology</td>
<td>Chapter Readings, Quizzes, Assignments, Tests</td>
<td>Scientific and Integrative Thinking, Accessing and Using Knowledge</td>
</tr>
<tr>
<td>Know and understand the methods that I/O psychologists use to study work behavior</td>
<td>Chapter Readings, Quizzes, Assignments, Tests</td>
<td>Scientific and Integrative Thinking, Accessing and Using Knowledge</td>
</tr>
<tr>
<td>Know and understand the ways in which I/O psychologists apply their knowledge to improve the lives of workers and the performance of organizations</td>
<td>Chapter Readings, Quizzes, Assignments, Tests</td>
<td>Scientific and Integrative Thinking, Accessing and Using Knowledge</td>
</tr>
<tr>
<td>Be able to think and write critically about I/O psychology theory, research, and applications</td>
<td>Course Project</td>
<td>Accessing and Using Knowledge, Professional Communication</td>
</tr>
<tr>
<td>Be able to apply what you have learned about I/O psychology to the understanding of your own behavior (and that of your co-workers) in present and future work situations</td>
<td>Course Project</td>
<td>Accessing and Using Knowledge, Professional Communication</td>
</tr>
</tbody>
</table>

Course Delivery

This is a face-to-face course with learning resources and supplemental materials posted in Blackboard.

The syllabus, announcements, and grades for this class may be found on Blackboard. I encourage students to access this site regularly for important information pertaining to the course. Thus, it is imperative that you have proficient knowledge of operating and, to some extent, troubleshooting, internet browsers, the Blackboard course management system, Respondus, word processing programs, and e-mail. Should you have any technical problems with Blackboard, Respondus, or your e-mail, it is your responsibility to get the situation resolved immediately. While I can help with a limited amount of trouble-shooting, your best
resource for solving these problems is the ASU IT department. Thus, it is a good idea not to leave assignments until the last minute, in case you encounter technical problems.

Please see the “Getting Started” document, posted in the Information section in Blackboard for an introduction to the use of Blackboard and the components involved in this course, and refer to the Support Tab in Blackboard with questions over the use of Blackboard and Respondus.

This course is delivered completely online. Assignments and activities will be listed on the course website on the Blackboard course management system. It is IMPERATIVE that you keep up with this class, checking Bb regularly, and noting due dates for assignments and quizzes. It is easy to forget about online classes, but be forewarned that I will not accept late work, and there is no excuse for forgetting about assignments!

Additionally, you MUST use (check daily) your ASU e-mail address for this class, as it is the best way for me to contact you.

**Required Texts and Materials**

Psychology Applied to Work (11th Edition) by Paul Muchinsky

**Recommended Texts and Materials**

The text for the course is listed above. The last page of the syllabus lists the tentative schedule of topics. The course is built around the textbook. I suggest that you read the material prior to reading the course lectures. The lectures will be related to but will not come directly from the text. There are exams, assignments, and group projects for the class; these are described below.

**Technology Requirements**

To successfully complete this course, students need to have access to a computer with Respondus LockDown Browser and Respondus Monitor. More information about LockDown Browser and Monitor is included below.

**To participate in one of ASU’s distance education programs, you need this technology:**

- A computer capable of running Windows 7 or later, or Mac OSX 10.8 or later
- The latest version of one of these web browsers: internet Explorer, Firefox, or Safari
- Microsoft Office Suite or a compatible Open Office Suite
- Adobe Acrobat Reader
- High Speed Internet Access
• Ethernet adapter cable required (wireless connections can drop during tests and Collaborate sessions)
• Webcam

Refer to Angelo State University’s Distance Education website for further technology requirements: [Angelo State University's Distance Education Website](#)

**Topic Outline**
The topics that will be covered in this course can be found in the Course Schedule at the end of the syllabus.

**Communication**

I must be able to contact all students in this course via e-mail. It is expected that students regularly check their e-mail and Blackboard (at least once a day is preferred). The best way to contact me is via e-mail. Although I answer e-mail regularly (and relatively quickly) throughout the work week (Monday - Friday, 7:30AM to 4:30PM), I respond to it less frequently on weekends and holidays. During those times, you can expect an answer to your e-mail within 24-48 hours. There may be times during the semester, when I do not have access to email. I will be sure to notify students if such situations occur.

If you are on campus and would like to drop by my office, please feel free to do so. As I am often away from my desk, it is probably best to arrange a specific time in advance. Please email me to do so.

Written communication via email: All private communication will be done exclusively through your ASU email address. Check frequently for announcements and policy changes. In your emails to faculty, include the course name and section number in your subject line.

Virtual communication: Office hours and/or advising may be done with the assistance of the telephone, Collaborate, Skype, etc.

**Grading**

**Evaluation and Grades**
Course grades will be determined as indicated in the table below.

<table>
<thead>
<tr>
<th>Assessment</th>
<th>Percent/Points of Total Grade</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tests</td>
<td>400 points (4 tests, 100 points per test)</td>
</tr>
<tr>
<td>Assessment</td>
<td>Percent/Points of Total Grade</td>
</tr>
<tr>
<td>----------------</td>
<td>--------------------------------------------</td>
</tr>
<tr>
<td>Assignments</td>
<td>100 points (10 assignments, 10 points per assignment)</td>
</tr>
<tr>
<td>Quizzes</td>
<td>100 points (10 quizzes, 10 points per quiz)</td>
</tr>
<tr>
<td>Group Project</td>
<td>100 points</td>
</tr>
<tr>
<td>Group Tasks</td>
<td>15 points (3 tasks, 5 points per task)</td>
</tr>
<tr>
<td>Total</td>
<td>765 points</td>
</tr>
</tbody>
</table>

**Grading System**

Course grades will be dependent upon completing course requirements and meeting the student learning outcomes.

The following grading scale is in use for this course:
- A = 90.00-100 points
- B = 80.00-89.99 points
- C = 70.00-79.99 points
- D = 60.00-69.99 points
- F = 0-59.99 points (Grades are not rounded up)

**Teaching Strategies**

Students are expected to be “active learners.” It is a basic assumption of the instructor that students will be involved (beyond the materials and lectures presented in the course) discovering, processing, and applying the course information using peer-review journal articles, researching additional information and examples on the Internet, and discussing course material and clinical experiences with their peers.

**Assignment and Activity Descriptions**

*Please note: Criteria for all assignments and activities are located at the end of this syllabus.*

**Exams:**

There will be four tests over the course of the semester. The exams are worth 100 points each. Each test consists of 50 multiple-choice questions/short answer questions covering the material presented from both the assigned readings and from the lectures in class. Exams will be administered via Blackboard, you will have 120 minutes to complete each exam, and you will have TWO attempts. Exam items may include multiple choice, matching and true/false items.
The final exam will not be comprehensive. **There will be NO make-ups scheduled for the exams.** You will have the entire week (beginning Monday at 12:00am, ending Sunday at 11:59pm) to complete the exams; that means that you may take the exam any time during those days, but the exam must be COMPLETED by 11:59pm on Sunday of the exam weeks. Exam weeks (which are noted in the course schedule on the last page) will be dedicated to taking the exams, thus we will not hold class. These weeks may also be good times to work on your group project. You may use your book/notes for exams.

**Assignments:**
Periodically, you will be asked to complete assignments. They will usually include short written assignments that ask you to apply the concepts we discuss in class to an important problem. All assignments will be available on Blackboard in their respective weekly content folders.

**Quizzes:**
Each week, you will have a quiz to complete on Blackboard that covers the topic of the unit being covered that week. These are designed to help students keep up with and apply the material. You will have the entire week (beginning Monday at 12:00am, ending Sunday at 11:59pm) to complete the weekly quiz, and they **may not** be “made up”. There will be NO exceptions. Quizzes will be multiple choice, and they will be timed. You will have TWO attempts, with 30 minutes allowed per attempt. You may use your book/notes for quizzes.

**Weekly Discussion Board Posts:**
Each week, each student will be required to respond directly to two discussion questions that I have posted pertaining to the topic of the unit that is being covered that week **and respond to a colleague’s post at least once.** Your discussion posts are due by Sunday of each week at 11:59pm. There are 12 weeks of Discussion Boards, but I will drop 2 weeks’ worth, for the occasional slip-up, should you forget or become sick.

The response must be substantive; more than just “I agree” discussion board posts. These posts are worth 5 points each. Be considerate and appropriate when using the discussion board. It is neither a public forum nor a limited public forum. I have the right to remove any message for the purposes of saving space, focusing attention of students on relevant materials, and avoiding material inappropriate for the classroom. On this last note, with freedom comes responsibility. Please keep in mind, as you contribute to the discussion board, that not everyone comes from the same background, or shares the same values and ideals. Please be appropriate (professional) and considerate of others. If you have any questions on this matter, contact the instructor for clarification.
Please apply this same courtesy whenever communicating with anyone in the course, whether it is myself or another student, in any way, including e-mail, discussion board responses, and any other communication.

**Case Project-Presentation:**
In groups of 4-5, you will work through a case that is provided by the instructor, providing recommendations to the company depicted by **linking material covered in class to your case**. I recommend that you meet with your group via videoconferencing software and communicate frequently, using email and other group texting programs. More details about the project are available on Blackboard.

All assignments should be typed and presented in a professional manner. You may always turn in assignments early; I will accept them prior to their scheduled due date. Paper should be turned in with one staple in the upper left-hand corner. Portfolios, folders, or other binding materials are not necessary, and are inconvenient, because they are bulky.

Grades will be posted on Blackboard as they become available.

**Assignment Submission**
All assignments MUST be submitted through the Assignments link in the Blackboard site. This is for grading, documenting, and archiving purposes. Issues with technology use arise from time to time. If a technology issue does occur regarding an assignment submission, email me at cstenmark@angelo.edu and attach a copy of what you are trying to submit. **Please contact the IT Service Center at (325) 942-2911 or go to your Technology Support tab to report the issue.** This lets your faculty know you completed the assignment on time and are just having problems with the online submission feature in Blackboard. Once the problem is resolved, submit your assignment through the appropriate link. This process will document the problem and establish a timeline. Be sure to keep a backup of all work.

**Late Work or Missed Assignments Policy**
**Deadlines:** NO LATE WORK will be accepted in this course. Exceptions will be made only for serious illness or emergency and then only after discussion with the instructor. Please contact the instructor by telephone or email if an emergency situation occurs.
If the student is involved in a university-approved absence, arrangements should be made with the instructor as far in advance as possible to ensure agreement on interpretation and the make additional arrangements for different deadlines.
General Policies Related to This Course

All students are required to follow the policies and procedures presented in these documents:

- Angelo State University Student Handbook
- Angelo State University Catalog

Student Responsibility and Attendance

**Online:** This class is asynchronous, meaning you do not have to be on-line at a certain time. There are readings which you will have to complete to be able to adequately participate in individual and group assignments. In order to complete this course successfully, you do have to participate in all course activities i.e. discussion boards, course projects, reflective logs, etc. Students are expected to engage in course activities and submit work by due dates and times. The hope is that students will make substantive contributions which reflect integration of assigned materials as well as any outside readings as appropriate. Scholarly contribution is an expectation. For planning purposes, this class will probably require a minimum of 6-9 study hours per week on average.

Academic Integrity

Students are expected to maintain complete honesty and integrity in all work. Any student found guilty of any form of dishonesty in academic work is subject of disciplinary action and possible expulsion from ASU.

The College of Health and Human Services adheres to the university’s [Statement of Academic Integrity](http://example.com).

Accommodations for Students with Disabilities

ASU is committed to the principle that no qualified individual with a disability shall, on the basis of disability, be excluded from participation in or be denied the benefits of the services, programs or activities of the university, or be subjected to discrimination by the university, as provided by the Americans with Disabilities Act of 1990 (ADA), the Americans with Disabilities Act Amendments of 2008 (ADAAA) and subsequent legislation.

Student Disability Services is located in the Office of Student Affairs, and is the designated campus department charged with the responsibility of reviewing and authorizing requests for reasonable accommodations based on a disability. It is the student’s responsibility to initiate such a request by contacting an employee of the Office of Student Affairs, in the Houston Harte University Center, Room 112, or contacting the department via email at ADA@angelo.edu. For more information about the application process and requirements, visit the [Student Disability](http://example.com).
The employee charged with the responsibility of reviewing and authorizing accommodation requests is:

Dallas Swafford  
Director of Student Disability Services  
Office of Student Affairs  
325-942-2047  
dallas.swafford@angelo.edu  
Houston Harte University Center, Room 112

**Incomplete Grade Policy**

It is policy that incomplete grades be reserved for student illness or personal misfortune. Please contact faculty if you have serious illness or a personal misfortune that would keep you from completing course work. Documentation may be required. See ASU Operating Policy 10.11 [Grading Procedures](#) for more information.

**Plagiarism**

Plagiarism is a serious topic covered in ASU’s [Academic Integrity policy](#) in the Student Handbook. Plagiarism is the action or practice of taking someone else’s work, idea, etc., and passing it off as one’s own. Plagiarism is literary theft.

In your discussions and/or your papers, it is unacceptable to copy word-for-word without quotation marks and the source of the quotation. It is expected that you will summarize or paraphrase ideas giving appropriate credit to the source both in the body of your paper and the reference list.

Papers are subject to be evaluated for originality. Resources to help you understand this policy better are available at the [ASU Writing Center](#).

**Student Absence for Observance of Religious Holy Days**

A student who intends to observe a religious holy day should make that intention known in writing to the instructor prior to the absence. See ASU Operating Policy 10.19 Student Absence for Observance of Religious Holy Day for more information.

**Copyright Policy**

Students officially enrolled in this course should make only one printed copy of the given articles and/or chapters. You are expressly prohibited from distributing or reproducing any portion of course readings in printed or electronic form without written permission from the copyright holders or publishers.
Syllabus Changes

The faculty member reserves the option to make changes as necessary to this syllabus and the course content. If changes become necessary during this course, the faculty will notify students of such changes by email, course announcements and/or via a discussion board announcement. It is the student’s responsibility to look for such communications about the course on a daily basis.

Title IX at Angelo State University

Angelo State University is committed to providing and strengthening an educational, working, and living environment where students, faculty, staff, and visitors are free from sex discrimination of any kind. In accordance with Title VII, Title IX, the Violence Against Women Act (VAWA), the Campus Sexual Violence Elimination Act (SaVE), and other federal and state laws, the University prohibits discrimination based on sex, which includes pregnancy, and other types of Sexual Misconduct. Sexual Misconduct is a broad term encompassing all forms of gender-based harassment or discrimination and unwelcome behavior of a sexual nature. The term includes sexual harassment, nonconsensual sexual contact, nonconsensual sexual intercourse, sexual assault, sexual exploitation, stalking, public indecency, interpersonal violence (domestic violence or dating violence), sexual violence, and any other misconduct based on sex.

You are encouraged to report any incidents involving sexual misconduct to the Office of Title IX Compliance and the Director of Title IX Compliance/Title IX Coordinator, Michelle Boone, J.D. You may submit reports in the following manner:

Online: www.angelo.edu/incident-form
Face to face: Mayer Administration Building, Room 210
Phone: 325-942-2022
Email: michelle.boone@angelo.edu

Note, as a faculty member at Angelo State, I am a mandatory reporter and must report incidents involving sexual misconduct to the Title IX Coordinator. Should you wish to speak to someone in confidence about an issue, you may contact the University Counseling Center (325-942-2371), the 24-Hour Crisis Helpline (325-486-6345), or the University Health Clinic (325-942-2171).

For more information about resources related to sexual misconduct, Title IX, or Angelo State’s policy please visit: www.angelo.edu/title-ix.
Course Syllabus Statement on Required Use of Masks/Facial Coverings by Students in Class At Angelo State University

As a member of the Texas Tech University System, Angelo State University has adopted the mandatory Facial Covering Policy to ensure a safe and healthy classroom experience. Current research on the COVID-19 virus suggests there is a significant reduction in the potential for transmission of the virus from person to person by wearing a mask/facial covering that covers the nose and mouth areas. Therefore, in compliance with the university policy students in this class are required to wear a mask/facial covering before, during, and after class. Faculty members may also ask you to display your daily screening badge as a prerequisite to enter the classroom. You are also asked to maintain safe distancing practices to the best of your ability. For the safety of everyone, any student not appropriately wearing a mask/facial covering will be asked to leave the classroom immediately. The student will be responsible to make up any missed class content or work. Continued non-compliance with the Texas Tech University System Policy may result in disciplinary action through the Office of Student Conduct.

Course Schedule

<table>
<thead>
<tr>
<th>Week</th>
<th>Date</th>
<th>Topic/Assignments/Assessments DUE</th>
<th>Readings/Assignments</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Aug 23</td>
<td>Historical Background</td>
<td>Syllabus, Ch. 1</td>
</tr>
<tr>
<td>2</td>
<td>Aug 30</td>
<td>Research Methods</td>
<td>Ch. 2</td>
</tr>
<tr>
<td>3</td>
<td>Sept 6</td>
<td>Job Analysis</td>
<td>Ch. 3 (pgs. 65-78)</td>
</tr>
<tr>
<td>4</td>
<td>Sept 13</td>
<td>Test 1</td>
<td>1, 2, 3</td>
</tr>
<tr>
<td>5</td>
<td>Sept 20</td>
<td>Criteria/Predictors</td>
<td>Ch. 3 (pgs. 61-65, 79-89), Ch.4</td>
</tr>
<tr>
<td>6</td>
<td>Sept 27</td>
<td>Legal Aspects of Personnel Decisions</td>
<td>Ch. 5</td>
</tr>
<tr>
<td>7</td>
<td>Oct 4</td>
<td>Training/Organizational Learning</td>
<td>Ch. 6</td>
</tr>
<tr>
<td>8</td>
<td>Oct 11</td>
<td>Test 2</td>
<td>4, 5, 6</td>
</tr>
<tr>
<td>Week</td>
<td>Date</td>
<td>Topic/Assignments/Assessments DUE</td>
<td>Readings/Assignments</td>
</tr>
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<tr>
<td>9</td>
<td>Oct 18</td>
<td>Organizational Culture and Attitudes</td>
<td>Ch. 8 (pgs. 244-250), Ch. 10</td>
</tr>
<tr>
<td>10</td>
<td>Oct 25</td>
<td>Teams</td>
<td>Ch. 9</td>
</tr>
<tr>
<td>11</td>
<td>Nov 1</td>
<td>Occupational Stress/Health</td>
<td>Ch. 11</td>
</tr>
<tr>
<td>12</td>
<td>Nov 8</td>
<td>Test 3</td>
<td>7, 8, 9</td>
</tr>
<tr>
<td>13</td>
<td>Nov 15</td>
<td>Motivation</td>
<td>Ch. 12</td>
</tr>
<tr>
<td>14</td>
<td>Nov 22</td>
<td>Leadership</td>
<td>Ch. 13, 12, 13</td>
</tr>
<tr>
<td>15</td>
<td>Nov 29</td>
<td>Group Presentations</td>
<td></td>
</tr>
<tr>
<td>16</td>
<td>Dec 6</td>
<td>Finals week</td>
<td>12, 13</td>
</tr>
</tbody>
</table>

**Grading Rubrics**

Criteria for Evaluation:

**Writing:** Substantive content and the quality of the student's writing will be considered in all written assignments, including discussion board postings. Substantive content includes closely following instructions for the content of the assignment. Quality of writing covers clarity of expression and organization, appropriate use of references and academic writing style, use of inclusive language, and correct grammar, spelling, and punctuation. Please contact the instructor if this is unclear or needs further explanation.

**Discussion Board Participation:** Elements included in the evaluation of discussion board participation will include evidence of critical thinking, clear identification of the issues, understanding problems, and the ability to propose and evaluate solutions. All participants are expected to welcome open expression of opinions, attitudes and beliefs and to accept the legitimacy and value of dissent. In addition to respect for the ideas of your classmates and the instructor, common courtesy is also expected.
Student Evaluation of Faculty and Course

Students in all programs are given the opportunity to evaluate their courses and the faculty who teach them. Evaluations are most helpful when they are honest, fair, constructive, and pertinent to the class, clinical experience, or course. Faculty value student evaluations, and use student suggestions in making modifications in courses, labs and clinical experiences. Angelo State University uses the IDEA (Individual Development and Educational Assessment) system administered through Kansas State University for all course evaluations. The Office of Institutional Research and Assessment administers IDEA for the entire university, online and has established a policy whereby students can complete course evaluations free from coercion.

1. Gaining a basic understanding of the subject (e.g., factual knowledge, methods, principles, generalizations, theories)
2. Learning to apply course material (to improve thinking, problem solving, and decisions)
3. Developing specific skills, competencies, and points of view needed by professionals in the field most closely related to this course

End of Syllabus

2. https://www.angelo.edu/catalogs/
4. https://www.angelo.edu/services/disability-services/
5. https://www.angelo.edu/content/files/14197-op-1011-grading-procedures
7. https://www.angelo.edu/dept/writing_center/academic_honesty.php
8. https://www.angelo.edu/content/files/14206-op-1019-student-absence-for-observance-of